

Appendix 1 – HRA Budget Model

	Current Year 2009/10 £000	Year 1 2010/11 £000	Year 2 2011/12 £000	Year 3 2012/13 £000	Year 4 2013/14 £000
Management of Dwellings					
H&F Homes Management Fee	26,750	23,669	23,277	23,277	23,277
Retained Budgets	5,906	6,128	6,235	6,391	6,583
Total Management of Dwellings	32,656	29,797	29,512	29,668	29,860
Repairs and Maintenance	15,081	14,453	14,653	14,636	14,602
Capital Charges	32,238	36,095	35,928	36,534	37,241
Total Expenditure	79,975	80,345	80,093	80,838	81,702
Income					
Dwelling Rents	(55,385)	(57,012)	(59,521)	(61,499)	(63,509)
Other Managed Income	(11,438)	(9,656)	(9,730)	(9,833)	(9,961)
Housing Subsidy	(14,341)	(13,250)	(11,120)	(9,837)	(9,294)
Total Resources	(81,164)	(79,918)	(80,371)	(81,170)	(82,763)
(Surplus)/Deficit	(1,189)	426	(278)	(332)	(1,061)
Projected Year End Working Balance	3,503	3,077	3,355	3,687	4,748

Appendix 2 – Community Services HRA Efficiency Proposals

Title	Description	2010/11 £000	2011/12 £000	2012/13 £000
Housing Options	Lower than anticipated demand for the Home Buy initiative has enabled a saving on staff costs	4	4	4
Housing Options	Following a reduction in the use of Temporary On Licence properties and a change to the policy of providing furniture for these properties, payments to an external provider are to cease.	20	20	20
Housing Options	Reorganising the Housing Support function has produced staff savings	26	26	26
Housing Strategy	Capitalisation of staff time spent on Regeneration projects	15	15	15
Strategic Regeneration	The core team is to be funded through Section 106 agreements and opportunities for capitalisation	61	61	61
Safer Communities	Reorganisation of Estate Wardens & ASBU service	60	60	60
Total		186	186	186

Appendix 3 – H&F Homes Efficiencies Proposals

Title	Description	2010/11 £000	2011/12 £000	2012/13 £000
<u>Management Fee</u>				
Stepped Efficiencies				
	Re-organisation and market-testing of Estate and Housing Management Services	813	1,000	1,000
	Reorganisation of Repairs Ordering Centres, Customer Service provision, Technical and repairs teams and Rehousing and voids teams; Reorganisation of management arrangements of area offices	802	1,005	1,005
	Moving off-contract Supplies and Services procurement to on-contract	6	6	6
	Annual reduction of rent arrears	8	10	10
	Subtotal	1,629	2,021	2,021
Reductions in One-off Growth				
	Paying for staff residential accommodation.	40	40	40
	Audit Commission Fee	68	68	68
	Key Service Improvements	206	206	206
	Statutory Annual Corgi Health Check	71	71	71
	Subtotal	385	385	385
New Efficiencies				
	Review of central support and finance functions	150	150	150
	Planned continuation of Value for Money Programme for Income Management, Tenancy Management and Re-housing	418	418	418
	Subtotal	568	568	568
	Management Fee Total	2,582	2,974	2,974
<u>Responsive Repairs Budget</u>				
	Service improvement through enhanced contractor management	789	789	789
	Repairs Total	789	789	789
	Grand Total	3,371	3,763	3,763